SWOT ANALYSIS WORKSHEET



EXAMPLES	STRENGTHS			WEAKNESSES			EXAMPLES
Capabilities Competitive advantages Unique selling points/value propositions People, resources, assets Experience, knowledge, data Financial reserves, likely returns Marketing - reach, distribution, awareness Innovative aspects Location and geographical Price, value, quality Accreditations, qualifications, certifications Processes, systems, IT, communications Cultural, attitudinal, behavioural Management cover, succession Philosophy and values	Leader	Team	Organization	Leader	Team	Organization	Disadvantages of proposition Gaps in capabilities Lack of competitive strength Reputation, presence and reach Financials, cashflow Known vulnerabilities Timelines, deadlines and pressures Continuity, resilience of supply chain Effects on core activities, distraction Reliability of data, plan predictability Morale, commitment, leadership Accreditations Processes and systems Management/key employee cover, succession
EXAMPLES Market developments Competitors' vulnerabilities Industry or lifestyle trends Technology development and innovation Global influences New markets, vertical, horizontal Niche target markets Geographical, export, import New unique value propositions Tactics: eg, surprise, major contracts Business and product development Information and research Partnerships, agencies, distribution Volumes, production, economies Seasonal, weather, fashion influences	OPPORTUNITIES Leader	Team	Organization	THREATS Leader	Team	Organization	EXAMPLES Loss of key staf Sustainable financial backing Economy - home, abroad Political effect: Legislative effect: IT development: Competitor intentions - variou: Market demand New technologies, services, idea Vital contracts and partner Sustaining internal capabilitie: Obstacles faced Insurmountable weaknesses Seasonality, weather effect